



LEBANON

Public Procurement Reform Strategy & Action Plan

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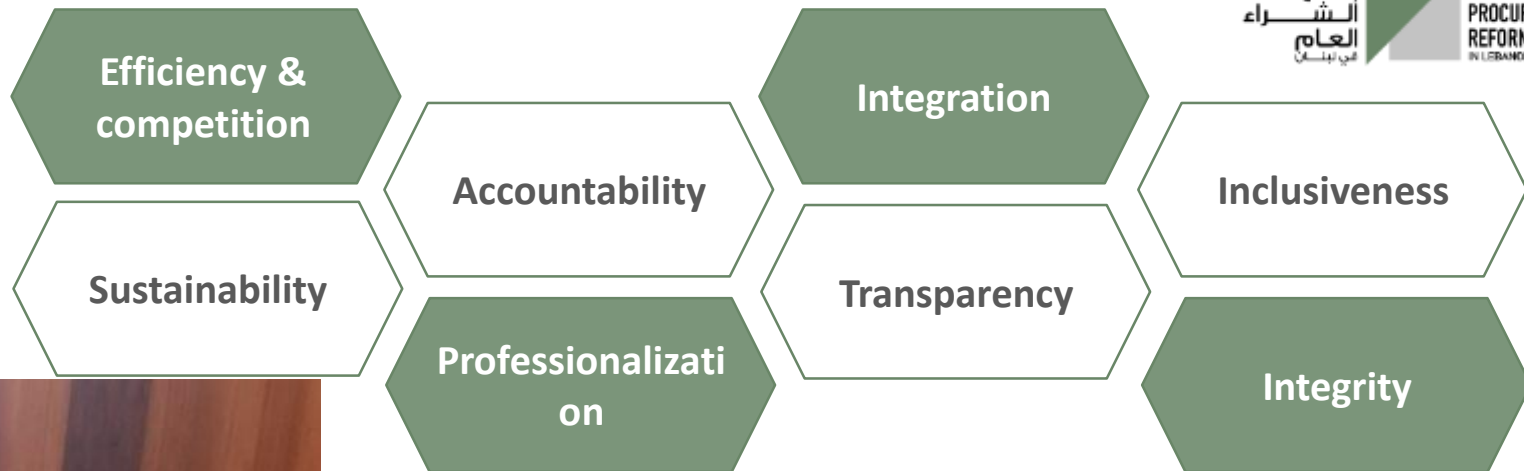
MAPS Webinar “A multi-stakeholder approach for improving procurement in Lebanon”
14 April 2022



August 2022

Law 244/2021

8 Guiding PRINCIPLES



With technical assistance of



SIGMA
Creating Change Together



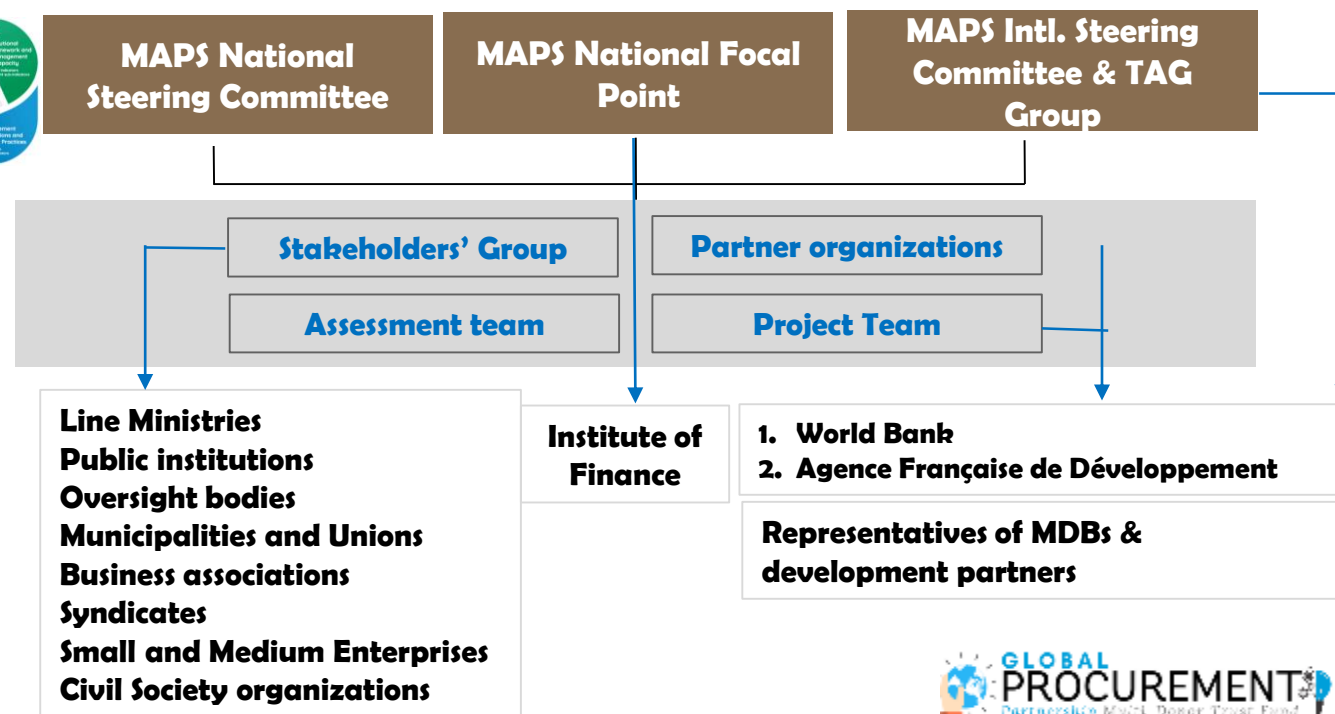
Lebanon's MAPS - Consultative exercise

- The Ministry of Finance implemented the Methodology for Assessing Procurement Systems (MAPS II), with the support of the World Bank and the Agence Française de Développement under GPP. Started in June 2019; concluded in July 2020.
- This evidence-based and participatory assessment informs the Government of Lebanon of the level of performance of its procurement system and the challenges faced, laying the foundation for a strategic vision of procurement reform.
- Institut des Finances Basil Fuleihan mandated as National Focal Point to lead on the exercise.
- An exhaustive +260-page report with annexes was the fruit of 1.5 year of consultations with +100 stakeholders (public & private sector, CSOs), laying the foundation for a strategic vision for PP reform. MAPS Seal of Approval was issued in March 2022 and report published.

GOVERNANCE STRUCTURE

18 representatives from 15 government institutions compose the National Steering Committee

1. Ministry of Finance - Institut des Finances Basil Fuleihan – National Focal Point
2. Court of Audit
3. State Council
4. Central Inspection Board
5. Central Tender Board
6. Ministry of Defense - Directorate General of Administration -
7. Ministry of Defense - Lebanese Army
8. Ministry of Interior and Municipalities - General Security
9. Ministry of Interior and Municipalities - Internal Security Forces
10. Ministry of Interior and Municipalities - Local authorities
11. Ministry of Education and Higher Education
12. Ministry of Public Health
13. Ministry of Public Works and Transport
14. Council for Development and Reconstruction
15. Office of the Minister of State for Administrative Reform



National Strategy responds to gaps & challenges identified by MAPS

I
Bring the regulatory and policy framework in line with good international practices

II
Create an institutional framework for successful procurement management and build corresponding capacity

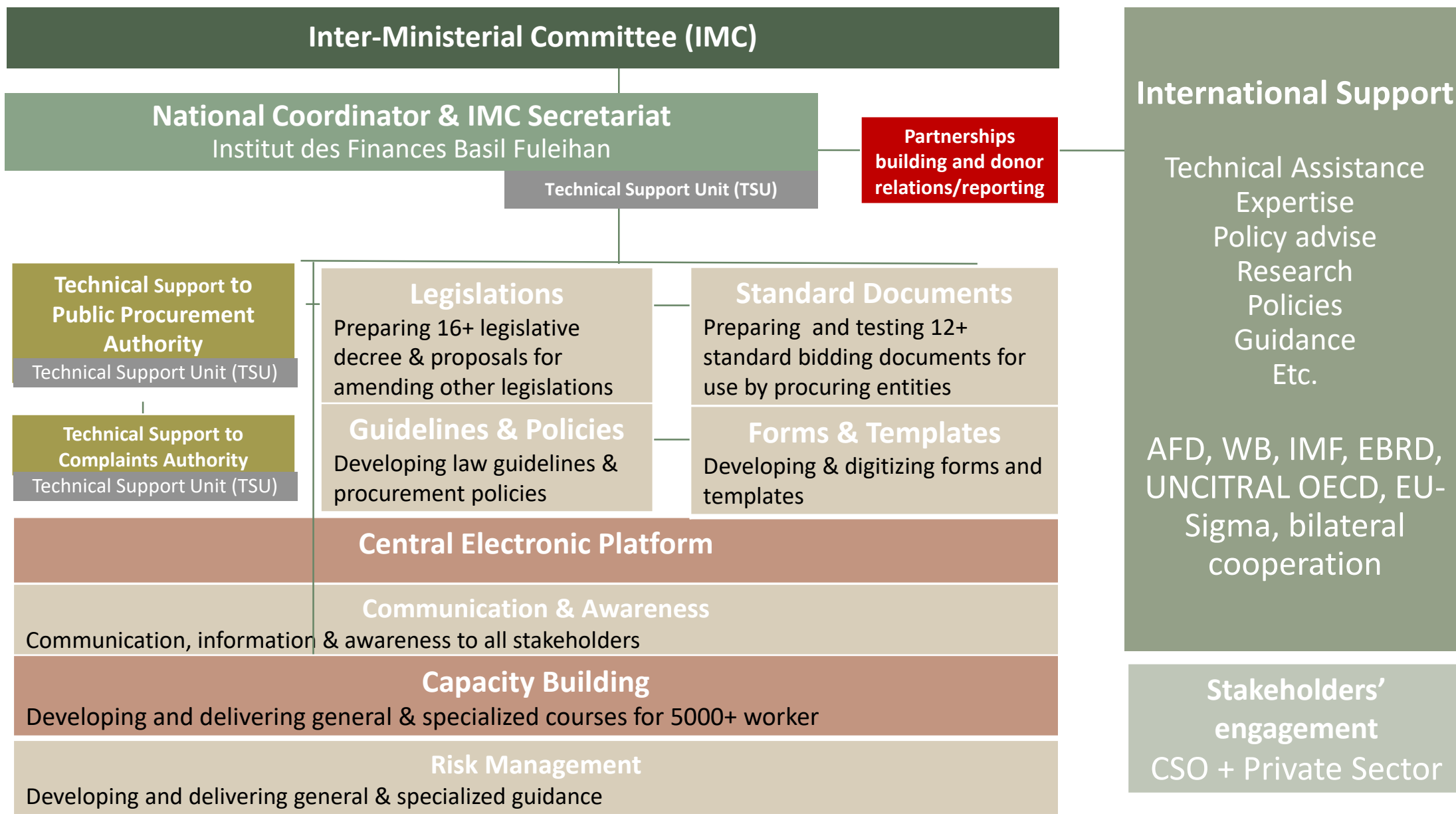
III
Ensure economy and efficiency in procurement operations and practices

IV
Promote accountability, integrity and transparency in public

MAPS Pillar	Met	Partially Met	Not Met	Not Applicable	Total
I-Legal, Regulatory, and Policy Framework	9	27	30	1	67
II-Institutional Framework and Management Capacity	0	18	30	7	55
III-Public Procurement Operations and Market Practices	0	8	18	0	26
IV-Accountability, Integrity and Transparency	2	18	42	0	62
Total	11	71	120	8	210
Percentage	5%	34%	57%	4%	100%

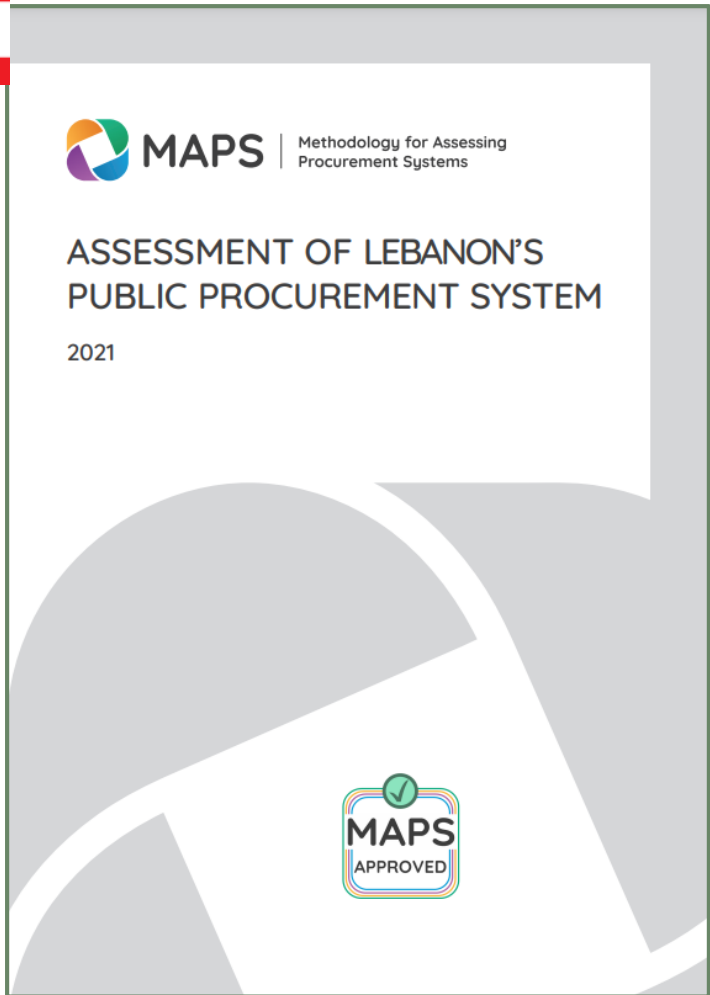
Source: MAPS Assessment Report, 2021

Reform Management - Coordinated approach





Not to underestimate time & resources needed for gov't counterpart



		DAYS	MONTHS
0. Request MAPSII			
• MOF request MAPSII	Oct-18		
• WB accepts conducting MAPSII	Nov-18		
• MOF Nominates the National Focal Point	Feb-19		
• Kick-off meeting with the focal group and WB/AFD	Feb-19		
• MOF Nominates the Steering Committee	Apr-19	182	6.0
1. Plan and prepare assessment. Mobilization			
• Concept note	Apr to Nov-19		
• Organizational and logistical arrangements			
Steering Committee Information meeting	Apr-19		
Mobilise Consultants	May-19		
Organize and prepare logistic	May-19		
Train National Steering Committee, Stakeholders, CSO	Jun to Aug-19		
Focus group meetings with stakeholders	Oct-Nov 19		
Prepare 1st workshop [self-evaluation]	Nov-19		
1st stakeholders workshop [self-evaluation]	Dec-19	226	7.4
2. Analyze country context			
	Mar-20		
3. Assess system and develop recommendations			
	Dec-19; Jan-20		
• 2nd stakeholders workshop [verification]	Jan-20		
• Consolidate findings and initial recommendations	Mar-20	110	3.6
4. Validate findings			
	Apr to Jun 20	92	3.0
5. Prepare assessment report			
	Jul-20	30	1.0
6. Quality assurance			
• WB MAPS Global Team review	Aug-20		
• Comments integration	Oct-20		
• MAPS stakeholders Technical Advisory Group review	Nov-20		
• Comments integration	Jan-21	146	4.8
7. Certification			
• MAPS Global Team request for report	May-21		
• Submission to MAPS Global team	Jun-21		
• Submission to MAPS Secretariat for Certification	Sep-21	125	4.1
8. Publication			
• Clearance for publication	Oct-21	29	1.0
• Final report correcting copyrights	Nov-21	10	0.3
• Secretariat comments on acknowledgement and logos	Jan-22	84	2.8
• Final report correcting acknowledgement and logos	Feb-22	3	0.1
• MAPS Global team submission to Secretariat for publication	Feb-22	5	0.2
Duration		1,042	34.1
Sub-Totals (per responsibility)			
GVT	Request for MAPSII (No 1)		6.0
GVT-WB	MAPS execution till draft final report (No 2 to 5)		15.0
MAPS	Quality review until publication (No 6 to 8)		13.2

Thank you

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 Institut des Finances Basil Fuleihan

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